

Being in use and showing an improvement are different things.

Each dot is one company-use record. Rows describe deployment stage; columns describe what the source reports. The groups are mutually exclusive.

133 of 196 records describe operating or scaled systems; 46 of those report a numerical result.

| Stage at disclosure | Numerical result | Reach only | Target only | No outcome | Overlapping total | Total |
|---------------------|------------------|------------|-------------|------------|-------------------|-------|
| Announced           | 0                | 2          | 2           | 25         | 0                 | 29    |
| Pilot               | 8                | 4          | 0           | 15         | 0                 | 27    |
| Operating           | 37               | 15         | 5           | 53         | 2                 | 112   |
| Scaled              | 9                | 8          | 1           | 3          | 0                 | 21    |
| Unclear             | 0                | 0          | 2           | 5          | 0                 | 7     |
| Total               | 54               | 29         | 10          | 101        | 2                 | 196   |

A numerical result may measure time, production, model performance or another outcome. These figures do not establish a common financial return, AI-specific causality or a failure rate. The overlapping program totals remain separate.

# Where are your peers putting AI to work?

14 selected focus companies. One dot represents one record in its primary workflow; a green dot means operating or scaled. R marks a numerical result, separately from stage.



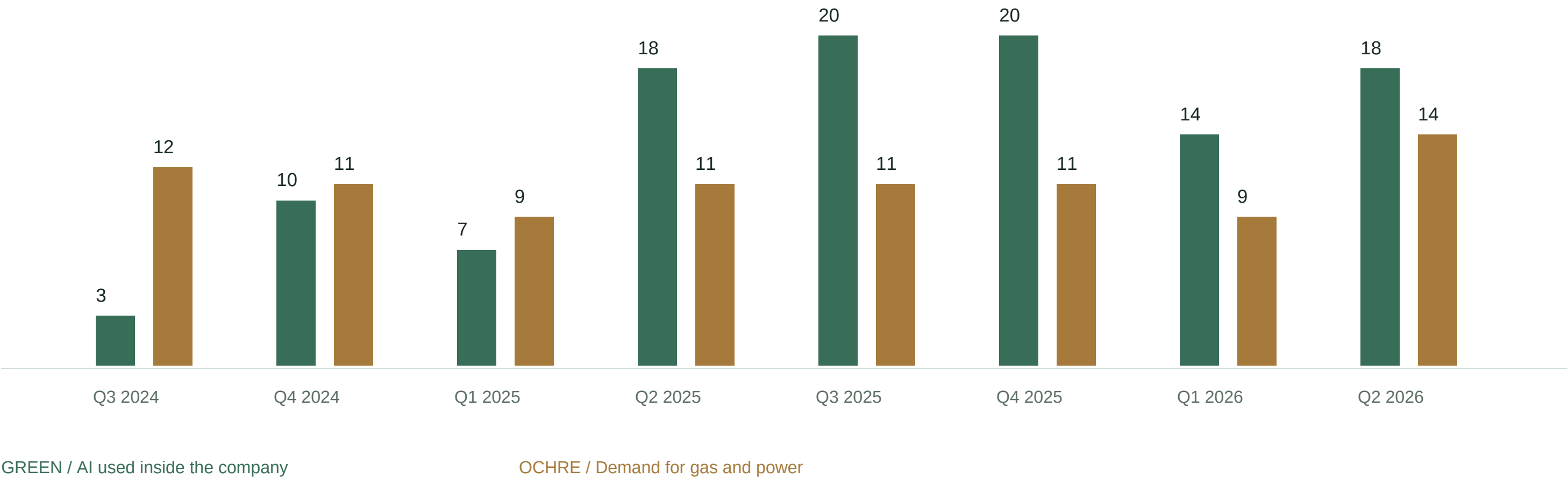
Empty cells mean no matching record in this collection, not no company activity. More disclosed records do not establish superior capability. Secondary departments are not counted again. All-company comparisons and source details are available online.

Public-source research. Source-reported claims are not independently verified by this report.

# AI adoption and demand for energy are different stories.

Matching passages from the named-company call ledger. Counts are absolute passages, not deployments; calendar reference quarters include fiscal and semiannual reporting differences.

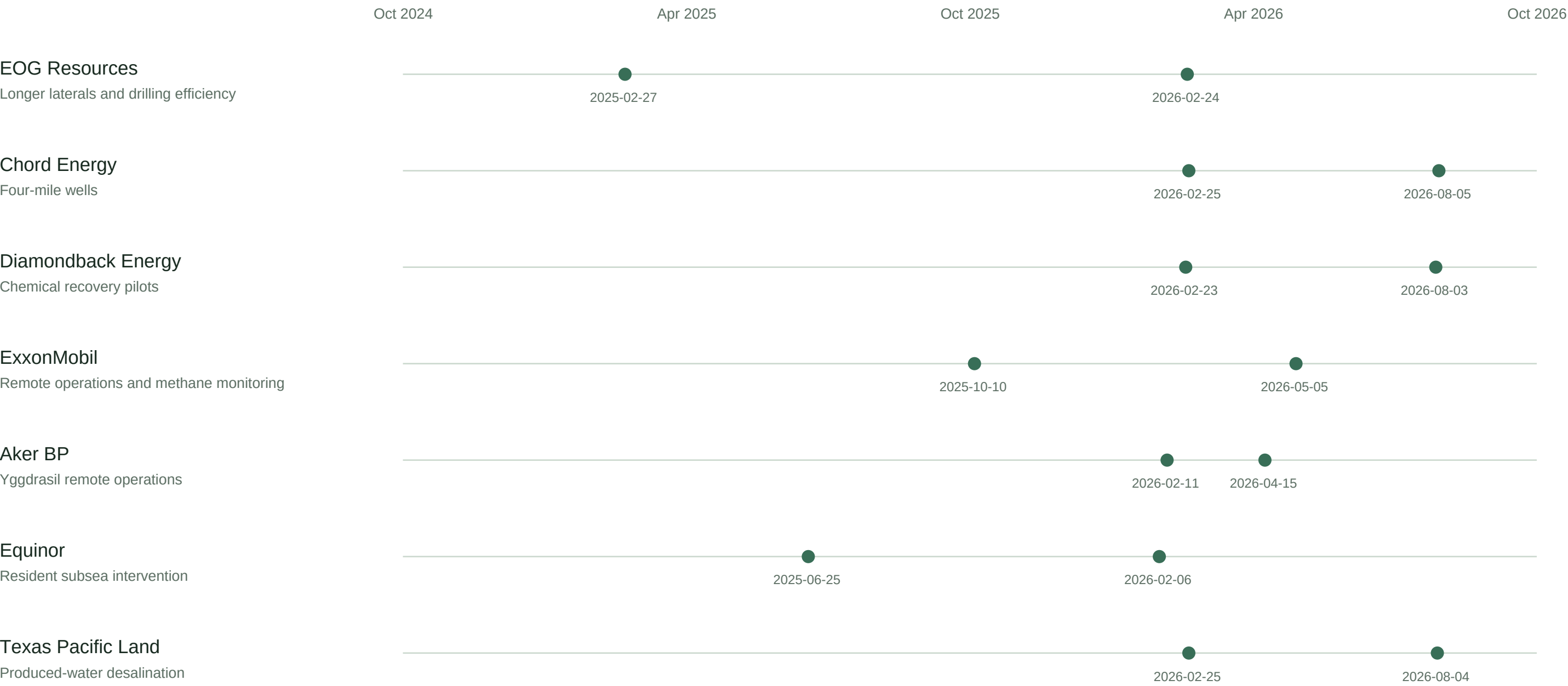
451 full screens / 5 partial reviews / 481 coverage records / 61 companies



A mention is not proof of a deployed project. Changes across quarters can reflect disclosure, reporting calendars or coverage. Gas-and-power discussion with an unclear AI link is a separate category and is excluded here. The interactive grid preserves full, partial, inaccessible and reporting-exception records.

# Follow the program after the first announcement.

Seven selected adjacent-technology programs. Points mark source disclosure dates, not project starts, deployment dates, uninterrupted operation or time to scale.



Click a date to open its original source. The interactive version supplies each dated statement, its source locator and the complete program note.

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